

T +44(0)118 921 4696 E enquiries@ucem.ac.uk Horizons, 60 Queen's Road, Reading, RG1 4BS

# **Strategy & Planning Officer**

## **Job Specification**

Date created: April 2025

#### JOB DESCRIPTION

Permanent, full time Employment status:

Hours: Full time hours at UCEM are 35 per week, Monday to Friday 9.00 a.m. to 5.00 p.m.

and this role follows this pattern

The place of work for this role is **Split** between the Horizons office in Reading and Location flexibility:

> your home; the exact split of days/hours is negotiable but must include a minimum of two working days per week spent at Horizons (you may work more in the office

should you wish)

Please note the following:

When you work at Horizons you must attend on core office days only

Core office days are Tuesday, Wednesday, and Thursday

The building is closed to staff on Fridays

On a Split contract you cannot attend the office on a Monday, unless you have

worked a minimum of 3 other core days in the office

Working at home is only possible if your environment meets certain conditions – see the Attachment to this Job Specification document - and if not, you need to

work at Horizons

Department: Chief Operating Officer

Line manager: Hannah Al-Katib, Director of Strategy & Planning

## Role summary

The Strategy & Planning Officer will play a pivotal role in driving our strategic ambitions and fostering a culture of forward-thinking and data-driven decision-making. Acting as a key partner, you'll support the development, implementation, and refinement of strategies, plans and initiatives that align with our overall vision and strategy.

You will coordinate the annual planning process, working closely with colleagues in the Finance team, Data & Analysis team and the Project Management Office (PMO) to ensure that departmental plans and budgets are coordinated and aligned to UCEM's objectives. In addition to facilitating cohesive, joined-up planning across departments, you'll be instrumental in developing project pipelines, monitoring performance metrics, and embedding risk management best practices. Your contributions will ensure we remain agile, resilient, and focused on delivering outstanding outcomes.

You will collaborate with senior leaders and colleagues across UCEM to shape strategies that respond to the external environment, anticipate future challenges, and seize opportunities. From conducting scenario planning and market analyses to defining and tracking measurable objectives, you'll provide insights that inform meaningful decisions and drive impactful change.

Page 1 of 7 K 21

## Role accountabilities and responsibilities

#### Strategic Planning

- Further embed, implement, and improve UCEM's planning framework and annual planning process, ensuring alignment with organisational objectives.
- Conduct scenario planning, landscape analysis and external research to inform strategic decisions.
- Provide compelling, data-driven insights to support forecasting and decision-making.
- Collaborate and facilitate across departments to contribute to university-wide strategic initiatives.
- Prepare reports and presentations for senior leadership, including the Executive and Board of Trustees.
- Ensure alignment of sub-strategies and plans with UCEM's overall vision and strategy.
- Support budgeting, forecasting, and risk assessment to support financial targets.
- Define and track KPIs to monitor business strategies and identify areas for improvement.

#### **Business Partnering**

- Work closely with colleagues across departments to provide cohesive planning support.
- Facilitate joined-up planning to ensure alignment with UCEM's strategic plan and operational goals.
- Develop and maintain project pipelines aligned with strategic priorities, supporting the project approval process.
- Collaborate with the PMO, project managers and departments to ensure projects align with objectives and resources.
- Encourage cross-departmental collaboration for streamlined execution of initiatives.
- Build strong relationships with stakeholders and leadership teams to ensure alignment between strategy and operations.
- Translate strategic objectives into actionable operational plans, while shaping and advising on departmental strategies.
- Facilitate planning meetings, communicate strategic priorities effectively, and engage stakeholders.

#### **Performance Monitoring**

- Support with performance monitoring and annual target setting (including student number planning).
- Develop and track institutional KPIs to measure progress against strategic goals.
- Prepare performance reports for senior leadership and stakeholders.
- Monitor progress against strategic and operational targets.

#### **Risk Management**

- Support UCEM's risk management process, including risk reporting and maintaining the risk register.
- Support the continual development of UCEM's risk management approach and embedding an effective risk culture throughout the organisation.
- Identify opportunities and threats through analyses like SWOT and awareness of the regulatory landscape.

#### Other Responsibilities

- Support the wider aims of the Strategy & Planning Office by actively championing and representing the team across the organisation where needed.
- Proactively develop skills and knowledge to support the continual improvement of planning, performance monitoring and risk management.

Line management responsibility:	NONE			
Budget responsibility:	NONE			
In this role you will liaise with:				
Wider UCEM Departments; Finance Team; Data and Analysis Team; Senior Leadership Team; Heads of Departments				

Page 2 of 7 K 21

## **PERSON SPECIFICATION**

<u>Assessment Criteria</u>: A = Application I = Interview T = Test

X denotes both essential and desirable requirements plus how these will be assessed

Qualifications and training	Essential	Desirable	Α	ı	Т
Relevant undergraduate degree or equivalent professional experience	Х		Х		
Postgraduate qualification in a related field		Х	Х		
Professional development certifications in fields such as strategy, planning, data analysis, risk, project management		Х	х		

Please be aware that as part of onboarding processes, we will seek original documentary evidence of the relevant academic and/or professional qualifications which you include within your job application

Previous experience	Essential	Desirable	Α	- 1	Т
Experience in a similar role	Х		Х	Х	
Conducting data analysis and/or market research	Х		Х	Х	
Developing measurable objectives and KPIs	Х		Х	Х	
Developing strategies, plans and initiatives	Х		Х	Х	
Experience within Higher Education or a regulated environment		x	X	х	
Working in a project-based environment		Х	Х	Х	
Skills, knowledge, and aptitudes	Essential	Desirable	Α	1	Т
Analytical and problem-solving skills	Х		Х	Х	
Organisational and prioritisation skills; ability to coordinate planning process and work across multiple initiatives	Х		х	х	
Ability to write and present/communicate data-driven insights for Board and Executive level	Х		Х	х	
Knowledge/understanding of strategic planning processes and project management frameworks/delivery	Х		Х	х	
Ability to collaborate and influence across departments and with senior leaders	Х		Х	х	
Adaptability and resilience; able to work on varying priorities and handle evolving priorities in a fast-paced environment	Х		Х	х	
Digital skills: We use MS Office which includes Teams, Outlook, Word, Excel, and PowerPoint	Х		Х	х	

Page 3 of 7 K 21

Emotional intelligence for stakeholder management and influencing at a senior level	Х		Х	х	
Knowledge of risk management	Х		Х	Х	
Financial acumen for supporting budgeting and forecasting	Х		Х	Х	
Awareness of regulatory compliance and trends in Higher Education		Х	Х	х	
Other requirements or special requirements	Essential	Desirable	Α	1	Т
Alignment to the UCEM core values of Passion, Integrity, Excellence and Support; all employees are expected to demonstrate our values at work: <a href="https://www.ucem.ac.uk/core-values/">https://www.ucem.ac.uk/core-values/</a>	х			х	
Commitment to delivering positive outcomes for our students; we want our students to be successful	Х			х	

## **PAY & BENEFITS**

- Salary range £36,000 to £41,000 per annum.
- 26 days paid holiday (rising to 28 with service) <u>plus</u> paid bank/public holidays <u>plus</u> up to 5 paid closure days (typically between Christmas and New Year); all per holiday year Full Time Equivalent. Our holiday year runs from 1 August to 31 July. We also have a holiday buy and sell scheme in place. Sometimes UCEM does not need to close for 5 days per year and any balance, for example 1 day, can be used as a paid Wellbeing Day to take time out for your own physical or mental health.
- Pensions auto-enrolment to the People's Pension salary exchange scheme (the term we use for salary sacrifice). You may opt out of salary exchange but remain in the scheme, or you may choose to opt out altogether.
- Policies in place for all types of family-friendly statutory leave with enhanced pay available from day one
  of employment (in addition to statutory pay, where applicable).
- Wellbeing support and full access to the Employee Assistance Programme, as well as the Thrive Mental Wellbeing app. Several UCEM employees are trained Mental Health First Aiders and can support staff.
- Cycle to Work and Electric Vehicle salary sacrifice schemes and access to Tax-Free Childcare (Government scheme).
- For Horizons based roles, we may in the future be able to offer parking on site however you must not
  assume this will be possible. Every now and then we may have a spare parking space become available
  and you can ask to join the waiting list. UCEM is keen wherever possible, to encourage staff to commute
  as sustainably as possible.
- Life assurance cover.
- Employer-funded Health Cash Plan (Simplyhealth) and voluntary dental insurance (Unum).
- Charity giving options available including one voluntary paid day, per annum.
- As a UCEM employee you will have access to Microsoft Office 365 applications for personal use. You
  will also have access to range of lifestyle discounts (savings on everyday purchases) and access to two
  learning platforms.

On the Join the team page of our website, you will find the full list of employee benefits at UCEM

Page 4 of 7 K 21

## APPLICATION PROCESS

**IMPORTANT!** All job applications must be sent to <a href="recruitment@ucem.ac.uk">recruitment@ucem.ac.uk</a> and if you apply via a jobs board, please make sure you have sent all required documents otherwise we will be unable to consider your application. In addition, if you apply for this job on the recommendation of an existing UCEM employee, please make sure to mention their name within your application.

To apply for this role, please send the following to <a href="mailto:receive-an-auto-response">recruitment@ucem.ac.uk</a> (you will receive an auto-response):

- 1. Your up-to-date CV;
- 2. A covering letter or email message outlining your suitability\* for the role; AND
- A completed Recruitment Check Form which is available from the Current vacancies page of our website.

The above items constitute a **complete** job application.

\*We hope you take time to consider the UCEM values when you prepare your job application. You may also wish to consult our vision and strategy document: https://www.ucem.ac.uk/our-vision/

We are committed to driving forward our sustainability agenda to secure a sustainable future and our long-term ambition is to be the world's most sustainable university. We recommend you visit our website to find out more about our **Sustainability Strategy**: https://www.ucem.ac.uk/sustainability/

If you are an existing UCEM employee, we request you inform your current line manager of your intention to apply for this role.

NO AGENCIES: We are not using agencies for this vacancy, and we cannot accept any CV submissions. Please do not contact us as we can only repeat this message.

#### Informal discussion

If you are unsure whether to apply, perhaps because you do not meet all essential criteria, we encourage you to call the hiring manager to discuss this further (details below). If you are excited by this vacancy do not rule yourself out; it still might be worth applying.

For an informal discussion about the role please contact Hannah Al-Katib on 0118 467 2317or email <a href="mailto:h.al-katib@ucem.ac.uk">h.al-katib@ucem.ac.uk</a>

For any other enquiries please contact HR on 0118 467 2454 / 2433 or email recruitment@ucem.ac.uk

## Closing date and next steps

Monday 12 May 2025 at noon.

HR will screen all applications in person and all applicants will receive a response confirming the status of their application. We value the time taken to make a job application and the interest shown in UCEM.

#### Interview details

Initial interviews are scheduled for week commencing 19 May 2025.

Please indicate on your Recruitment Check Form any dates that you cannot make, up to 4 weeks from the closing date. This helps us to plan interviews should you be shortlisted, prior to contacting you.

Applications may be reviewed prior to the closing date and occasionally, you may be invited to interview ahead of the closing date.

Interviews are normally carried out over Zoom, Microsoft Teams, and we may invite you to visit our Reading office, especially when this is your place of work.

Page 5 of 7 K 21

Please be prepared for a two-stage interview process, held on different dates. As part of the interview process, you will meet with a member of the Senior Leadership Team. Sometimes we may conduct a telephone interview at first or second stage.

## Equality, diversity, and inclusion

Here at UCEM we champion equality, diversity, and inclusion in our workforce. We celebrate diversity and the strengths it brings to our staff body, our student community and our Board of Trustees, recognising that people are key to our success. Our aim is to attract, develop and retain a diverse workforce, therefore we welcome and encourage applications from all backgrounds.

#### **Pre-employment checks**

UCEM undertakes thorough pre-employment screening as part of its recruitment process. Given we have contracts with Government offices, we make sure our checks comply with the Baseline Personnel Security Standard (BPSS). Checks will include identity, right to work, basic disclosure criminal record check, and three years of employment history.

Page 6 of 7 K 21

#### Attachment - homeworking environment

UCEM is a **flexible employer** and flexibility is built into different places of work location. As such, it is reasonable to ask employees to adhere to some **general principles and ways of working**, in order to make sure flexibility offers value to everyone, including UCEM.

In addition, if all or part of your working week involves working at home, your home environment must meet certain conditions. Otherwise you will be required to work in the office at Horizons.

#### **General principles**

- All employees regardless of place of work will be required to take an online Display Screen Equipment (DSE) assessment and repeat this at such intervals as may be instructed by the Facilities Management Team. The purpose of this is to look after your health and safety at work.
- All employees must adhere to UCEM IT Security and Data Protection policies in their place of work.
- All employees will be expected to be accessible to colleagues during their normal working hours and ensure their Outlook Calendars reflect the accurate place of work.
- All line managers will be expected to be accessible to their team and will be responsible for ensuring the
  performance of their team.

#### Remote (Home) requirements and conditions

- Where your place of work involves working at home, you must have suitable conditions in which to work.
- As a minimum, your UK home location must be able to accommodate the UCEM technology and equipment. What this means in practice is that you must have sufficient space in which to house the technology and equipment safely and securely.
- In all cases, UCEM technology and equipment can only be handled and used by you, the employee. It must not be accessible to any other household member, at any time.
- When you are working remotely as part of the DSE assessment, you will be required to provide evidence
  that your working environment meets DSE requirements, such as providing a photo of your workstation
  setup.
- You must also provide a secure and reliable internet connection which allows you to work as effectively
  as if you were in Horizons, including undertaking video and audio calls and connecting
  permanently to the VPN.
- In the case of known broadband outage you should plan to work at Horizons or elsewhere noting that elsewhere must still meet the place of work requirements. Should you be unable to do either of these options, you will be required to take holiday. In the event of unexpected outage, you should discuss with your line manager whether you need to find an alternative place of work or take holiday.
- For the avoidance of doubt, the provision of the required broadband, will be self-funded.
- It is expected that you will house technology and equipment at a suitable work desk, which gives you the space needed to work safely and confidentially. This space in your home must be away from other household users, such as space in a room which is not frequented by other household members.
- Your work environment must remain professional at all times. This means you must be able to work
  remotely without interruption from household members and noise, and your surroundings should mirror
  what an office environment would look like (clean/tidy, free of clutter and distractions).
- It is not appropriate to work from a sofa or other location which is not in keeping with presenting a
  professional work environment. Opting to use the blurring function on Teams/Zoom is not an acceptable
  workeround
- If you do not have space to accommodate these requirements or your circumstances change, you are not permitted to work at any location other than Horizons.

Page 7 of 7 K 21